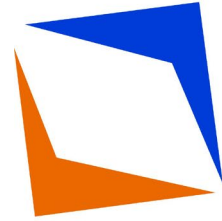




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Accounting • Tax • Business Insight

# State of the Supply Chain Squeeze

David Dreyfus  
Assistant Professor  
Supply Chain Management

# How did we get here?

## Lean/JIT

## Globalization

## COVID

# How are things doing now?

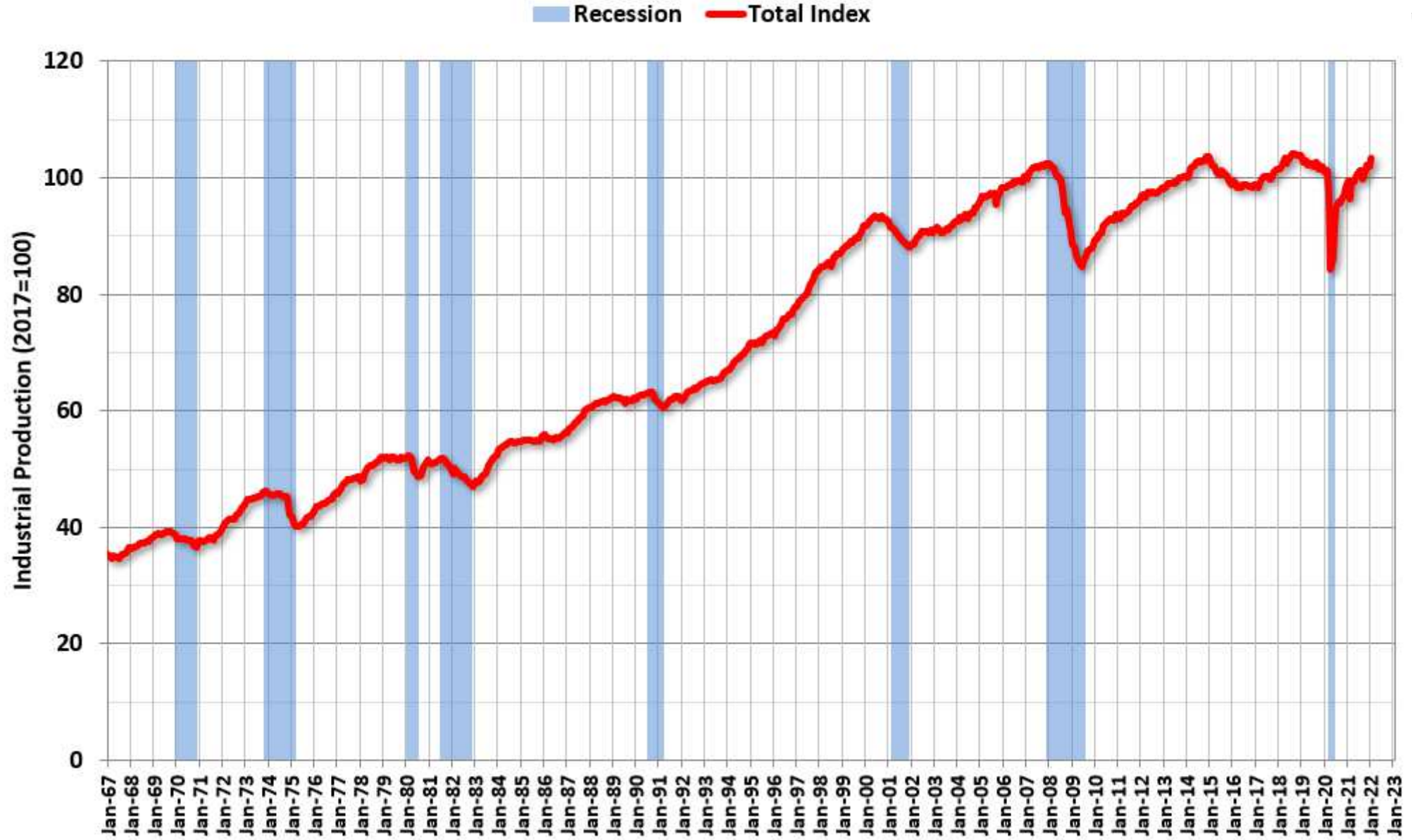
## Manufacturing

## Inventory

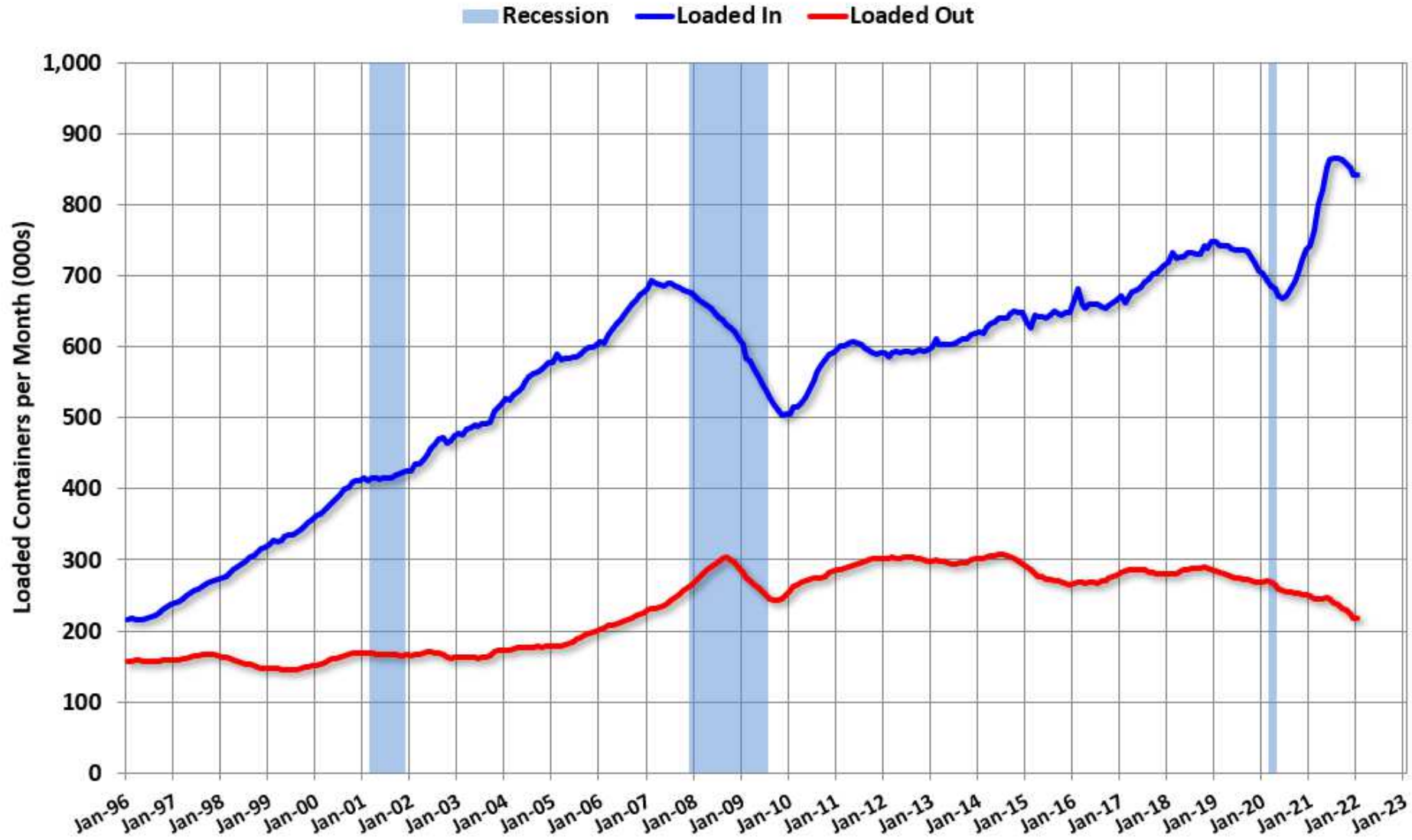
## Real Estate

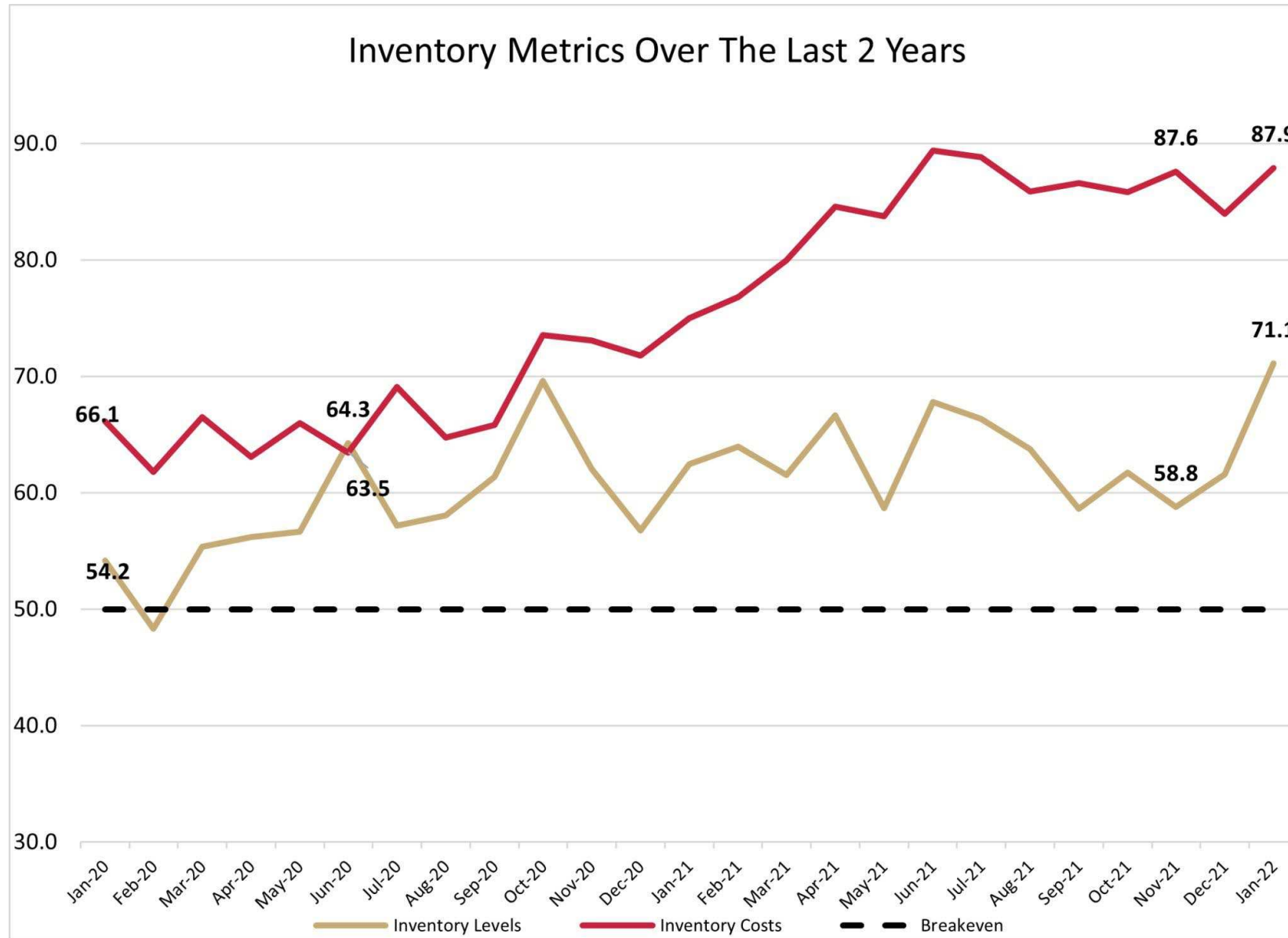
## Retail

# Industrial Production

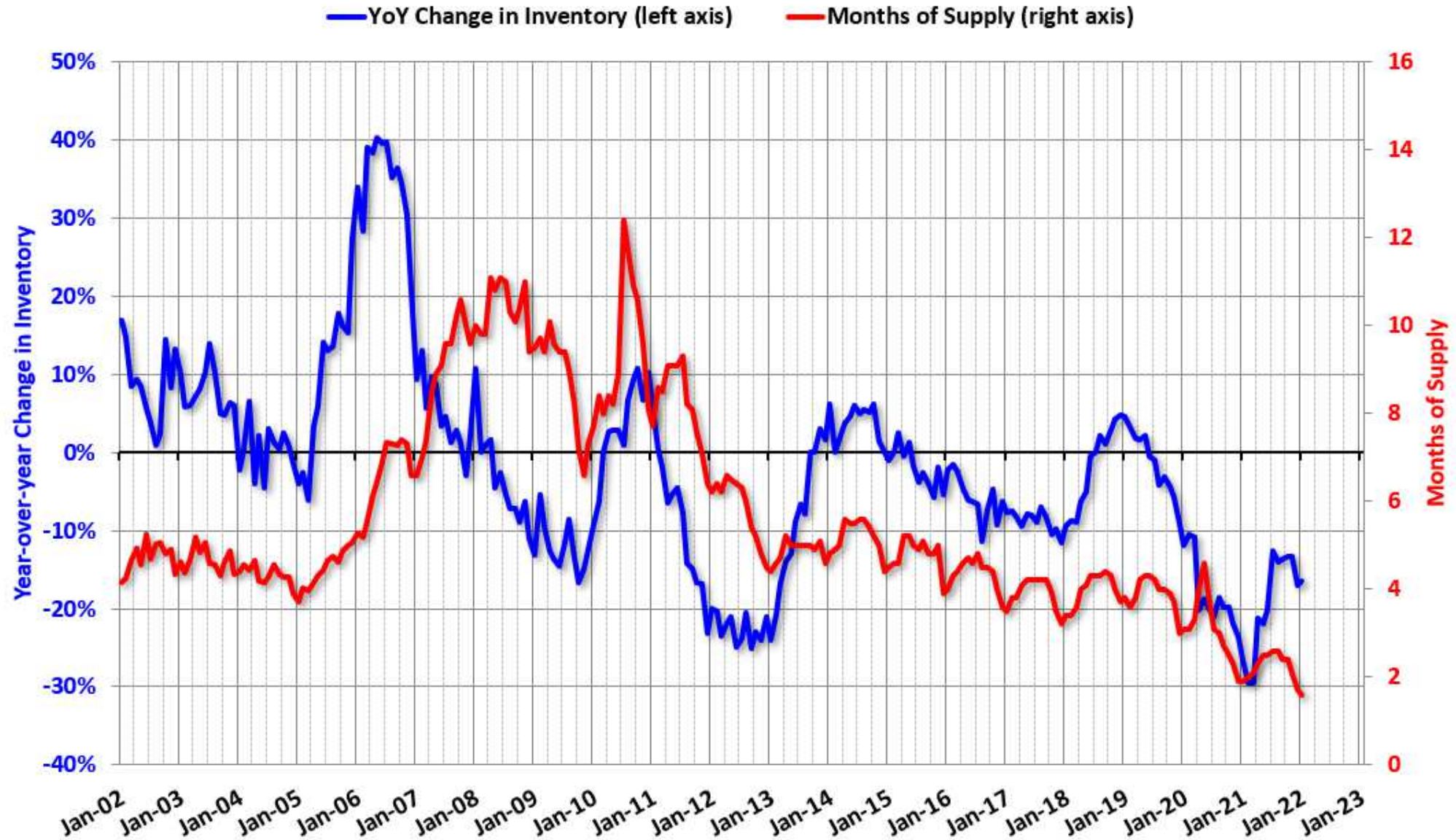


### Loaded Inbound and Outbound Containers, Rolling 12 month Average Los Angeles and Long Beach Ports

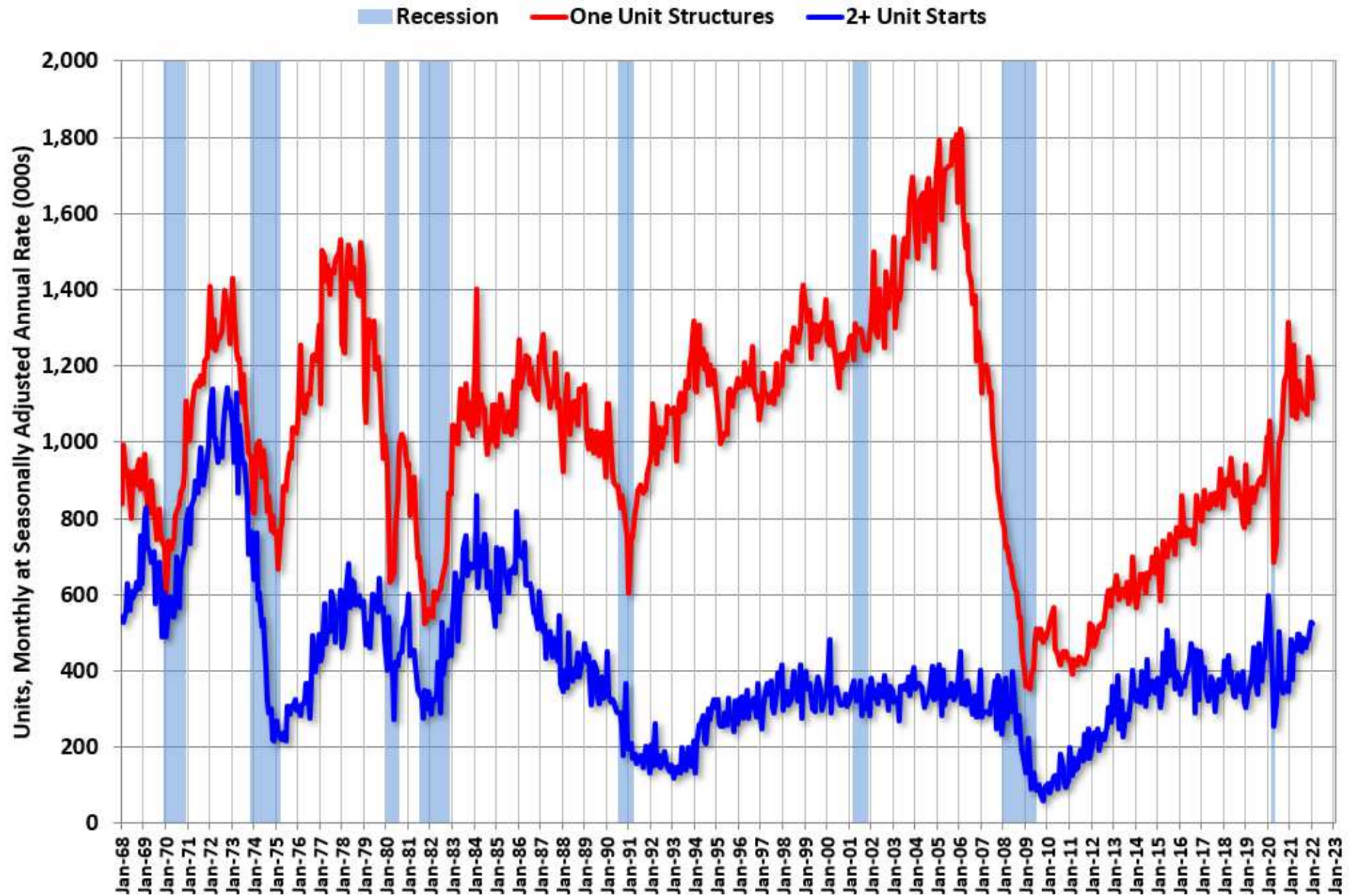




### Existing Home Year-over-year Inventory



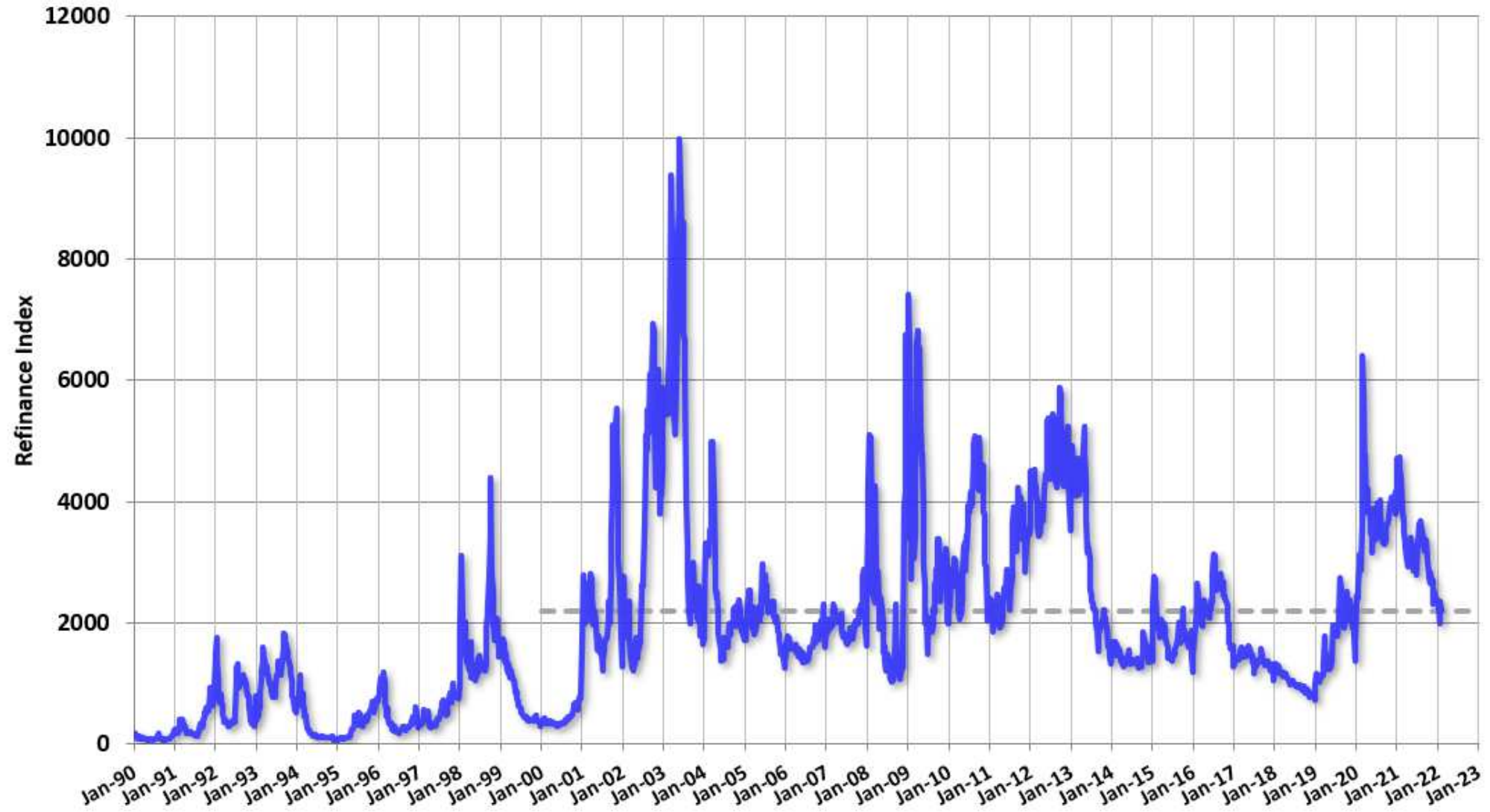
# Housing Starts, Single and 2+ Unit Structures



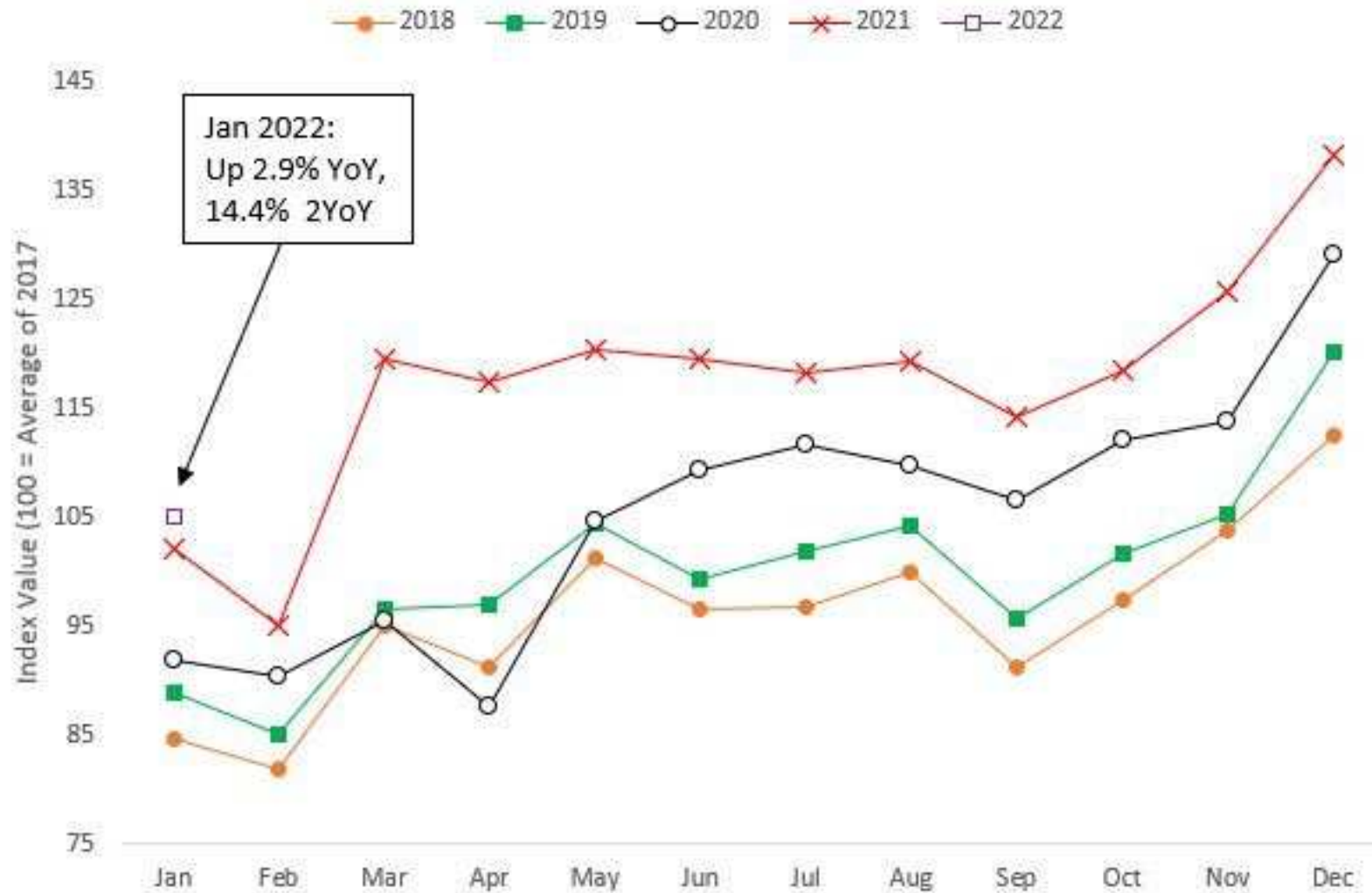


### MBA Refinance Applications Index

-- Current    — Refinance Index



### Real Retail Trade Sales Excluding Motor Vehicles & Parts



# What can you do?

Supply chain mapping

    Create additional decoupling points

Strategic sourcing

Supplier integration

Sustainability

Labor

David Dreyfus

ddreyfus@business.rutgers.edu